

Retail Portfolio Investor morning  
Richard Akers – Managing Director  
17 July 2009



# Agenda

- Introduction Richard Akers
- Shopping centres Ashley Blake
- Retail warehouses Dominic O'Rourke
- Q&A session All
- Development Lester Hampson
- Q&A session All
- Gunwharf Quays overview Mike Davidson
- Tour of Gunwharf Quays



# Retail Portfolio

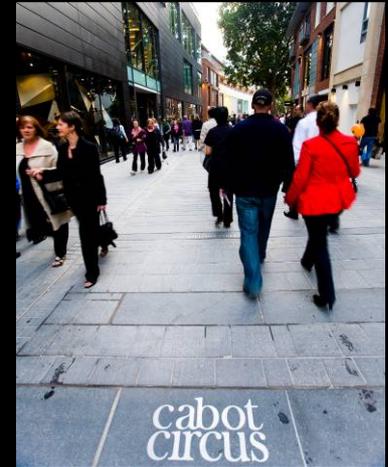
- £4.3bn portfolio
- 100% UK portfolio
- 26 shopping centres and 21 retail parks
- Hotels, supermarkets and high street shops
- 1.9million sq m of retail accommodation
- 46% of total investment portfolio
- Substantial development capability and pipeline



**We receive 300 million shopper visits per year**

# Strategy

- Investment in dominant assets and occupier partnerships
- Move assets up the retail hierarchy through asset management and development
- Driven by intense focus and understanding of customer needs



Long term investment in dominant retail assets



# Team



Retail Warehousing



Shopping Centres



Development

**Focus on returns and expertise**



# Team



Retail Warehousing



Shopping Centres



Development



Commercial



Property Management



Investment

**Focus on returns and expertise**



# Investment market

- Land Securities Retail
  - 14 Retail Parks sold since January 2007
  - No major acquisitions since 2005
  - £163m sold in quarter
- Market
  - Stabilized, more bidders, lack of product
  - Prospects are very asset specific
- Key determinants of value
  - Security of income
  - ERV prospects
  - Availability of debt



Maskew Avenue retail park, Peterborough

**We have taken advantage of an improved market**

# Dynamics of retail sector

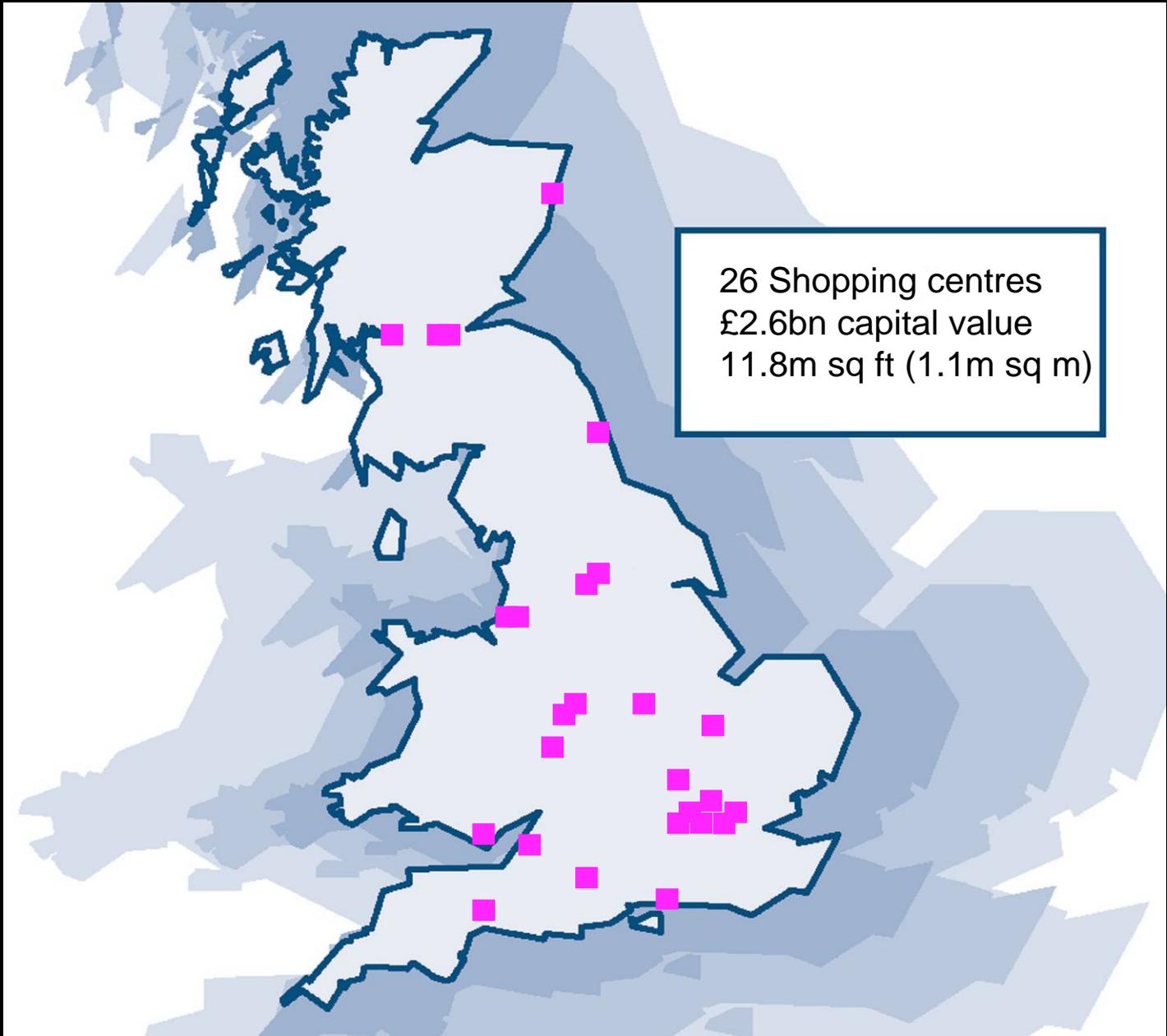
- Food stores
- New formats
- Value
- Top line growth
- Competition
- London
- New concepts



Challenging economy balanced by constant activity

# Shopping Centres

Ashley Blake





# Land Securities' shopping centres

- 2,170 tenants; spread of income
- Footfall 300 million shopper visits
- Portfolio scale gives leverage with retailers
- Unlocking asset management upside with our experience and our retailer relationships
- Rental values range from £10 to £310 per sq ft zone A
- Voids stand at 6.8% by estimated rental value
- Units in administration have decreased from 4.7% to 4.4% (by rent roll) since year-end
- 42 lettings completed since year-end on portfolio





# Bon Accord and St Nicholas, Aberdeen

- 80 units anchored by John Lewis, M&S, Boots and Next; 1,200 car spaces
- Improved environment in both centres
- Enhanced tenant offer:
  - Largest Next in Scotland 5,000 sq m (54,000 sq ft)
  - Enlarged stores for Topshop / Topman and River Island
  - Aurora units open and trading
  - New strong fashion brands introduced



# Bon Accord Centre, Aberdeen

## New fashion hub



BON ACCORD THE HEART OF ABERDEEN THE FASHION HUB – a presentation to TOPSHOP – FEBRUARY 2008

# St Nicholas centre, Aberdeen

## Newly refurbished mall and entrances







# RIVER ISLAND





# RIVER ISLAND

KURT GEIGER





# RIVER ISLAND

KURT GEIGER

**KAREN MILLEN**





# RIVER ISLAND

KURT GEIGER

KAREN MILLEN

WAREHOUSE





RIVER ISLAND

KURT GEIGER

KAREN MILLEN

WAREHOUSE

Oasis

[www.oasis-stores.com](http://www.oasis-stores.com)





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next





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coast

next

TOPSHOP TOPMAN



# Bon Accord and St Nicholas, Aberdeen

- Strong trading
  - John Lewis 4<sup>th</sup> strongest in UK during 2009
  - Oasis, Warehouse and Coast trading 30-50% higher than target since opening in Spring 2009
- Rental Values - £150 to £170 per sq ft zone A (Scottish)



# Bon Accord Centre, Aberdeen

## New fashion hub



# Lewisham Shopping Centre

- 65 units & 849 car parking spaces
- Refurbished 2007
- Anchored by Marks & Spencer, Boots, Sainsbury's, Next, New Look and TK Maxx
- Voids reduced from 9.00% to 3.4% by ERV during 2009
- Rental values – 85 to £120 per sq ft zone A



# Lewisham



# Lewisham Shopping Centre

- Woolworths unit let to H&M – 1,310 sq m (14,150 sq ft)
- Ex-Rosebys unit let to Homestyle – 158 sq m (1,700 sq ft)
- Ex-Mark One unit under offer to Costa and Mothercare
- Reconfigured part of WH Smith for Poundland – 1,140 sq m (12,300 sq ft)
- Following a lease expiry Internacionale took a 325 sq m (3,500 sq ft) unit

Poundland® 



*internacionale*

# Corby Town Centre



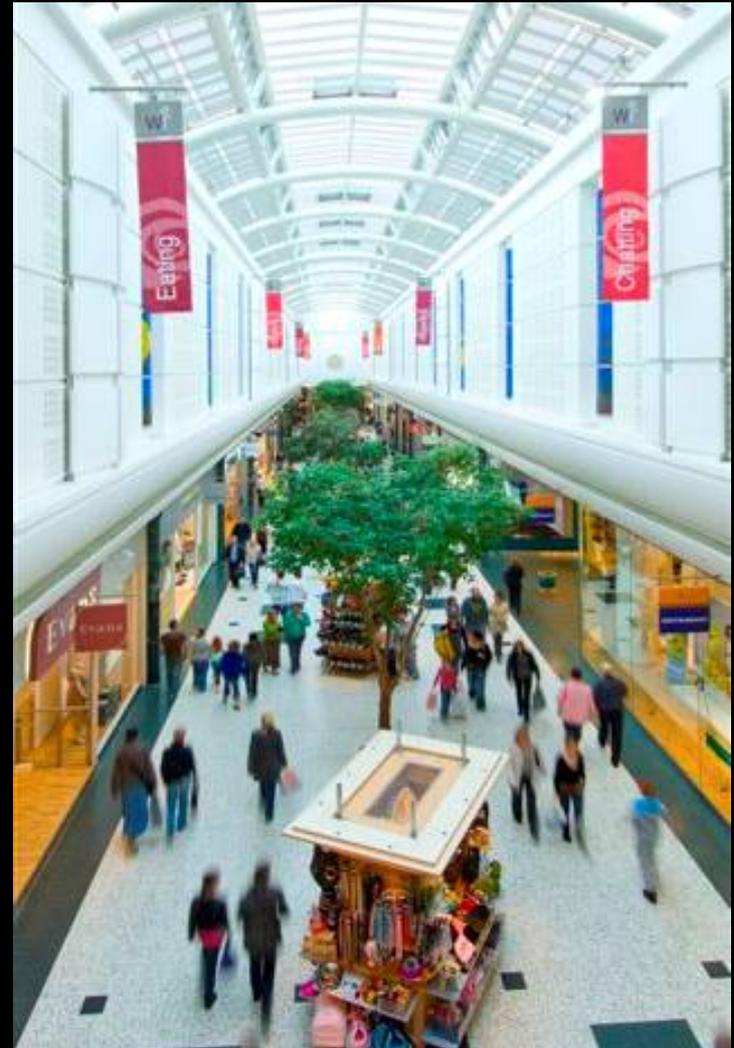


# Corby Town Centre

- 145 shop units and 775 car spaces; 23 acre site
- Anchored by Primark, TK Maxx, Boots, WH Smith, River Island, Wilkinsons and Burtons / Dorothy Perkins
- Willow place extension finished 2007; has improved environment and retailer offer
- Strong trading reported - Anchor Primark trading 22% ahead of plan; Mothercare store in top 10 across UK.
- 2009 Footfall up 5% compared to 2008
- Lettings to HSBC, Select, Café con Leche, Tin Miners Pasty Company, Vodafone & Mothercare/ELC.
- Rental values range from £10 to £75 per sq ft zone A



# White Rose, Leeds





# White Rose, Leeds

- 109 shop units and 4,800 car spaces
- Ranked as one of the top covered malls in the UK
- Anchored by Sainsburys, Debenhams, M&S, Primark, Zara, River Island, Bhs and Next
- Footfall up by over 3% in 2008/2009
- Mall income up nearly 20% in 2008/2009
- Shopper satisfaction levels over 90%
- Service charge model for the industry
- Rental values of up £310 per sq ft zone A (100% basis)





# White Rose, Leeds

- Strong occupancy; voids at 3.2% of ERV
- New retailers include: Nandos, Garage Shoes, Red 5 and Graveleys
- Many tenants under-sized and keen to expand, examples include:
  - New Look
  - Next
  - M&S
  - Primark
  - HMV
  - Topshop
- 187 acres of land owned or optioned; excellent future potential to further extend the centre



# White Rose, Leeds



# Retail warehouses

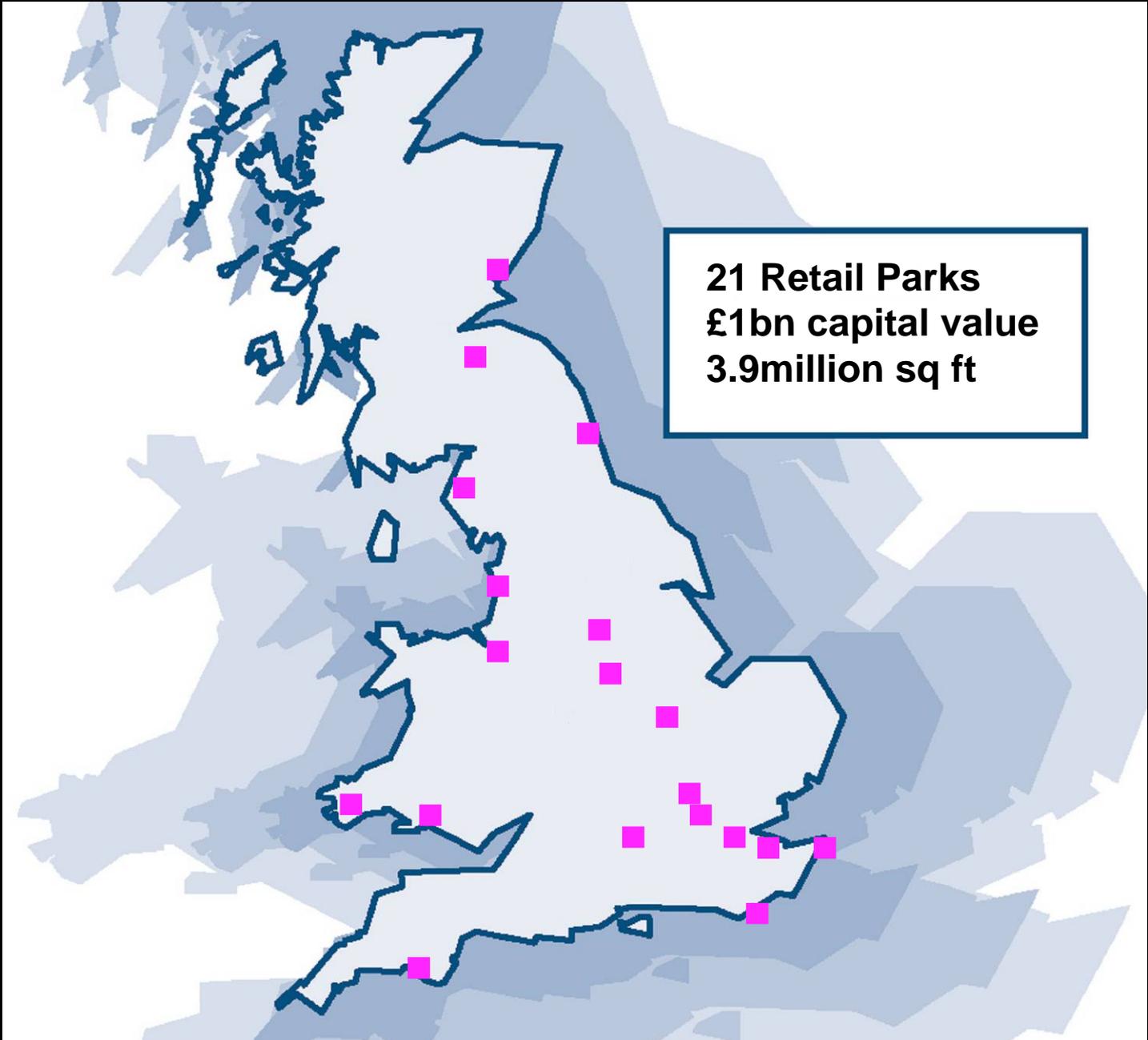
## Dominic O'Rourke



# Topics

- Administrations
- Leasing & Asset Management – Poole, Livingston & Lakeside
- The Future – Greyhound Retail Park & Bracknell





# Westwood Cross – Thanet



# Gateshead – Retail World



# Chesterfield – Ravenside Retail Park



# Administrations – UK wide

Retailers	Size (sq ft)	Out of Town Stores	Date
Motor World	951,000	9	September 08
Rosebys	560,000	77	September 08
Woolworths	1,323,000	15	November 08
MFI	4,554,000	192	November 08
Suite Success	38,000	4	November 08
Zavvi	21,000	4	December 08
Land of Leather	1,059,000	109	January 09
Empire Direct	117,000	13	January 09
Apollo	132,000	12	March 09
Birthdays	93,000	20	May 09

Source: Colliers CRE Midsummer Report

# Poole – The Commerce Centre



# Poole – The Commerce Centre



# Poole – The Commerce Centre



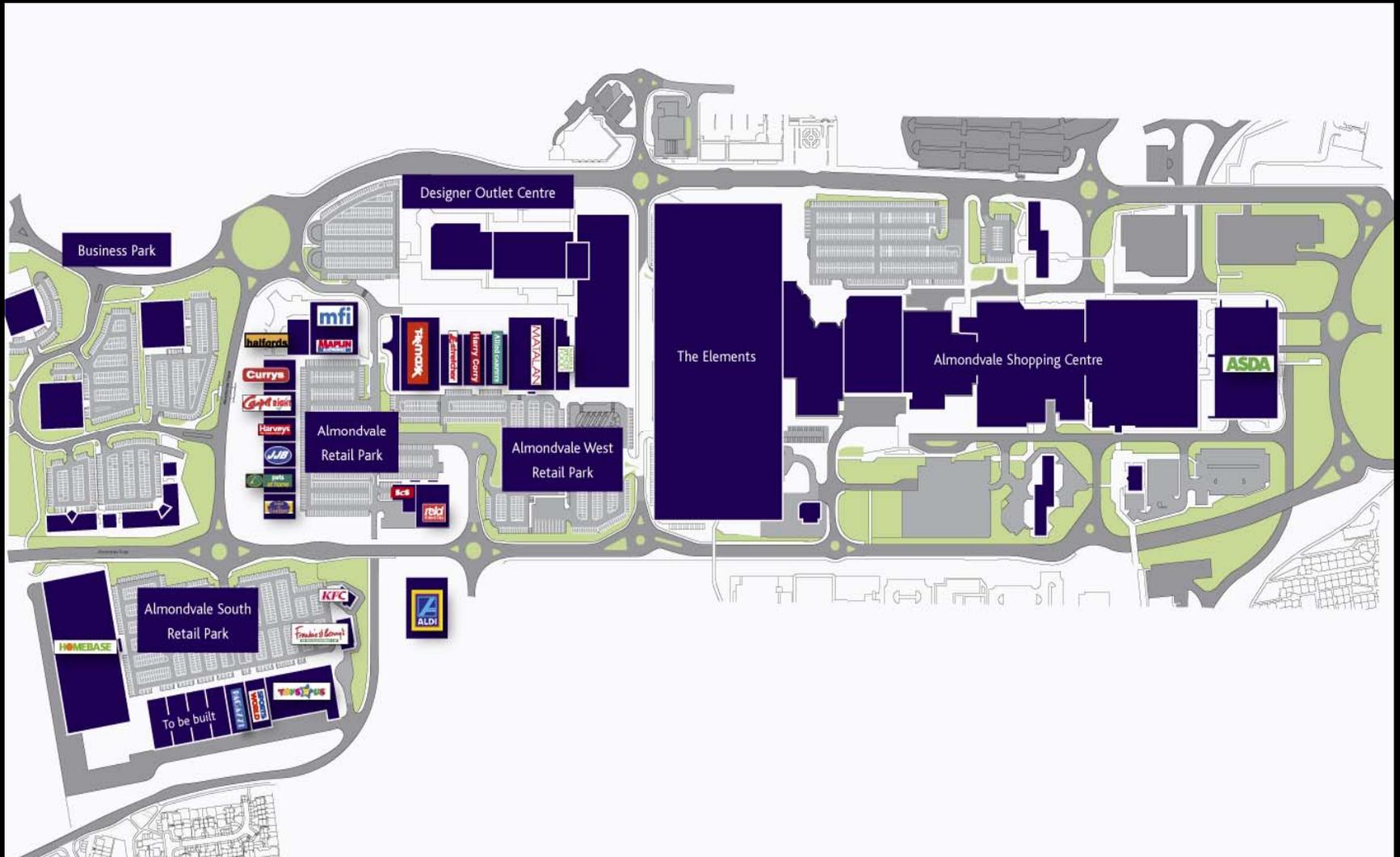
# Poole – The Commerce Centre



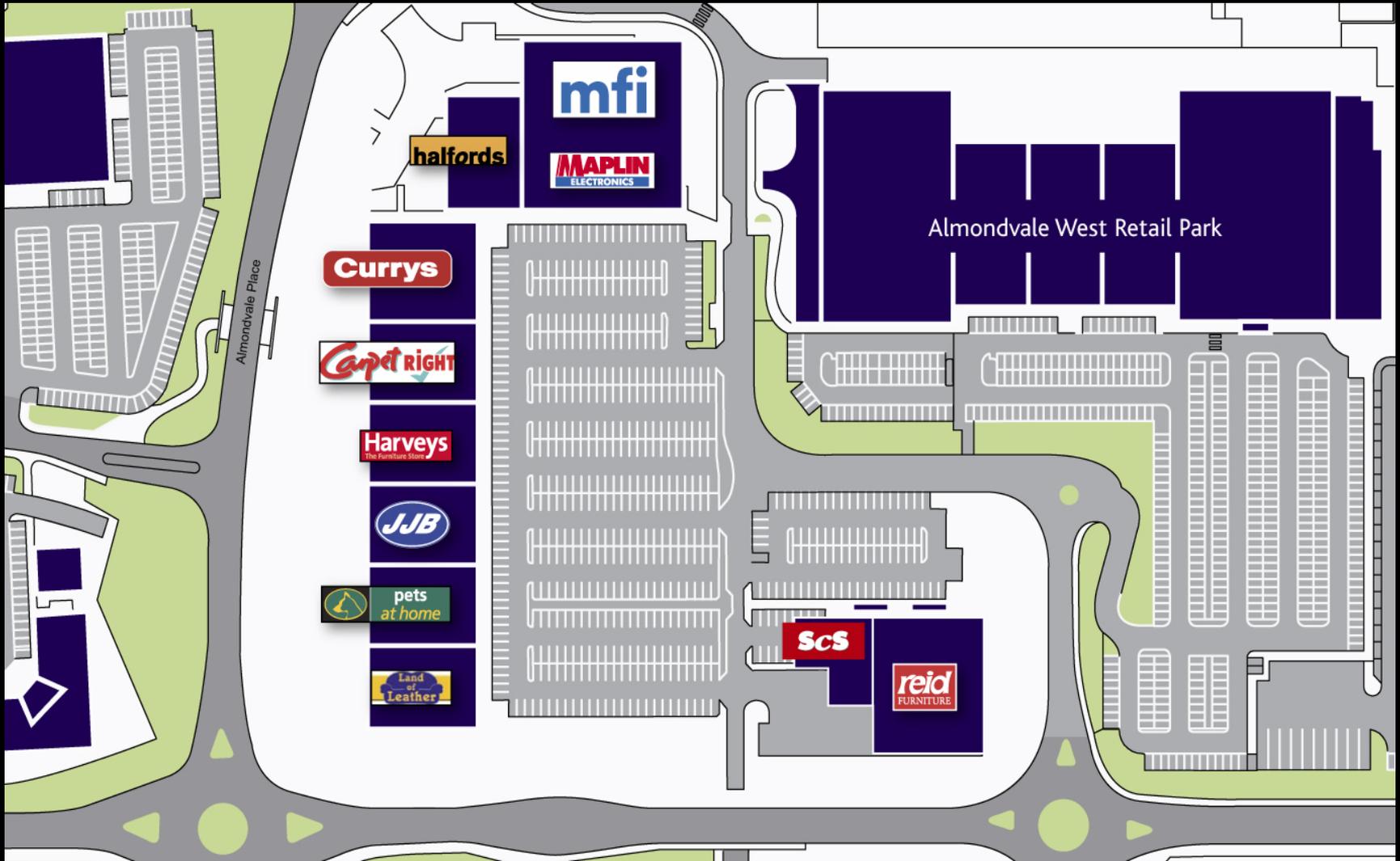
# Poole – The Commerce Centre



# Livingston



# Livingston – Almondvale Retail Park





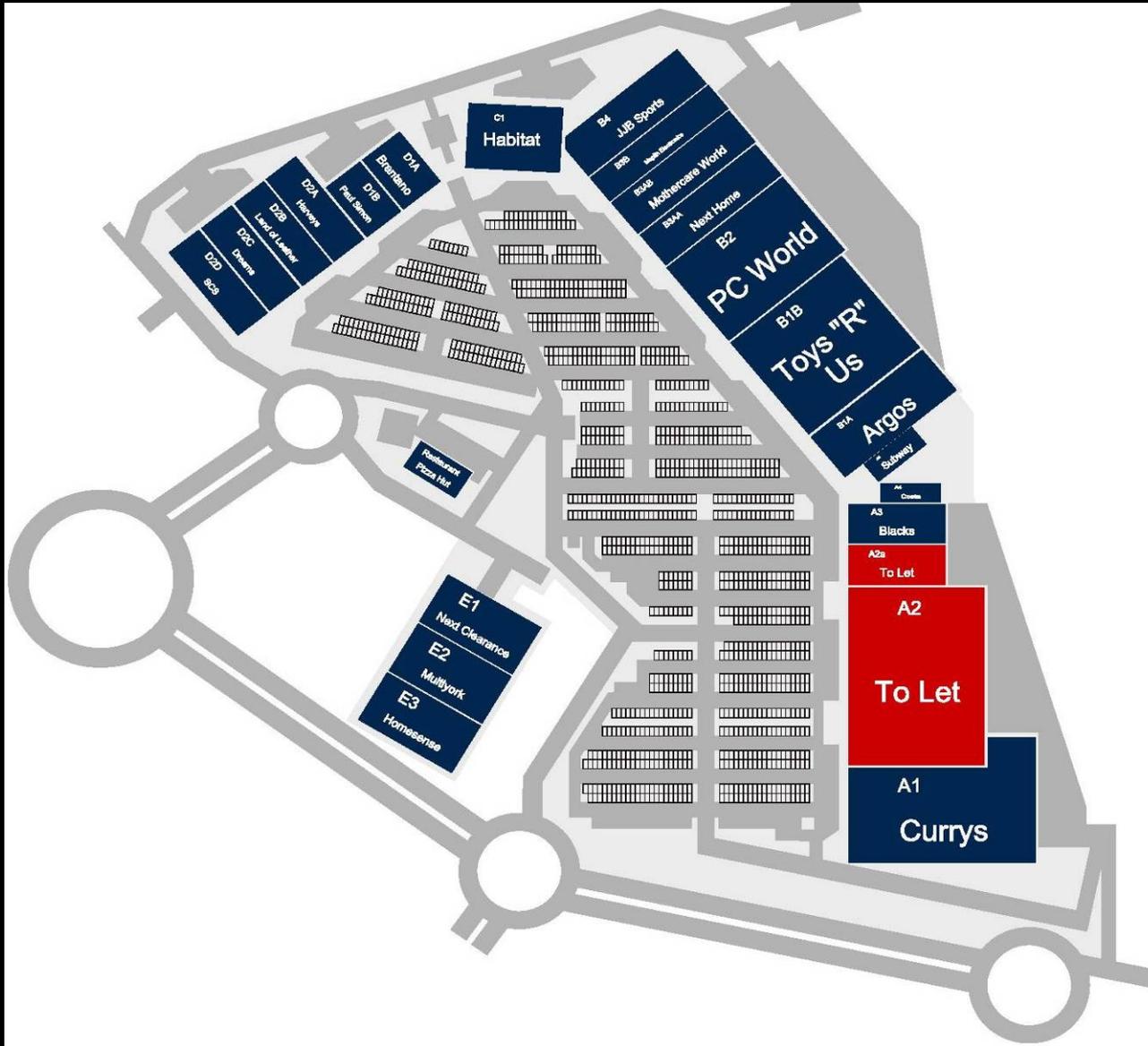
# Lakeside Retail Park – Thurrock



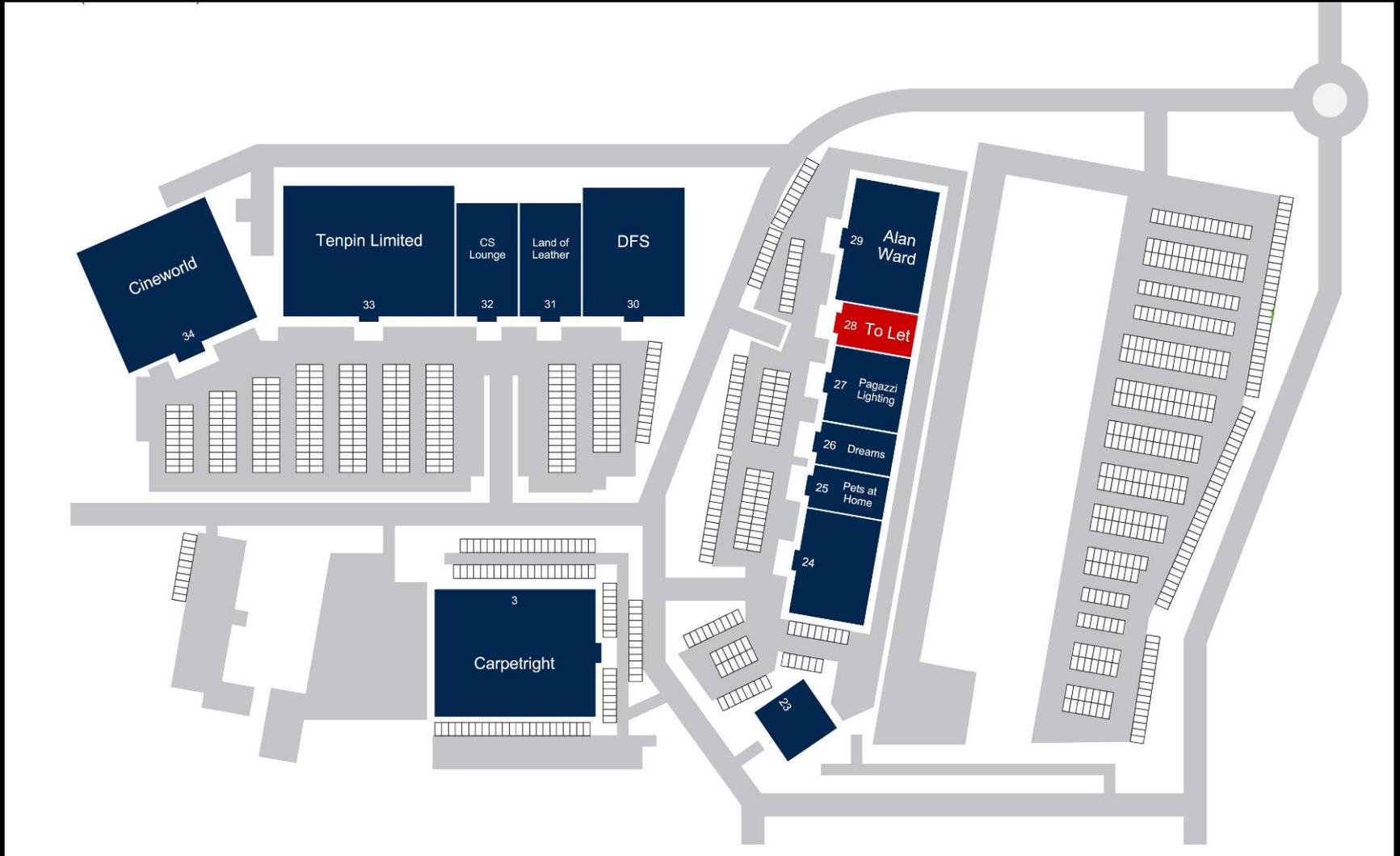
# Lakeside Retail Park – Thurrock



# Lakeside Retail Park – Thurrock



# Greyhound Retail Park – Chester



# Greyhound Retail Park – Chester



# Bracknell – Peel Centre



# Bracknell – Peel Centre



# Bracknell – Peel Centre





# Summary

- Affordable rents
- Good lease lengths
- Open A1 consents
- Asset management potential



# Questions and Answers

# Development

## Lester Hampson

# Top locations by National Surveys of Shopping Locations

	NSLSP SHOPPERS only 90% of total	Shopper POP RANK
<b>LONDON CENTRAL</b>	1,596,262	1
<b>GLASGOW CENTRAL</b>	673,746	2
MANCHESTER CENTRAL	656,490	3
<b>BIRMINGHAM CENTRAL</b>	656,372	4
<b>LEEDS CENTRAL</b>	576,768	5
NEWCASTLE UPON TYNE CENTRAL	512,610	6
NOTTINGHAM CENTRAL	509,945	7
<b>CARDIFF CENTRAL</b>	488,368	8
<b>LIVERPOOL CENTRAL</b>	461,627	9
NORWICH CENTRAL	450,489	10
EDINBURGH CENTRAL	423,248	11
<b>BRISTOL CENTRAL</b>	402,536	12

Exeter  
Princesshay

# Princesshay – public realm



# Princesshay

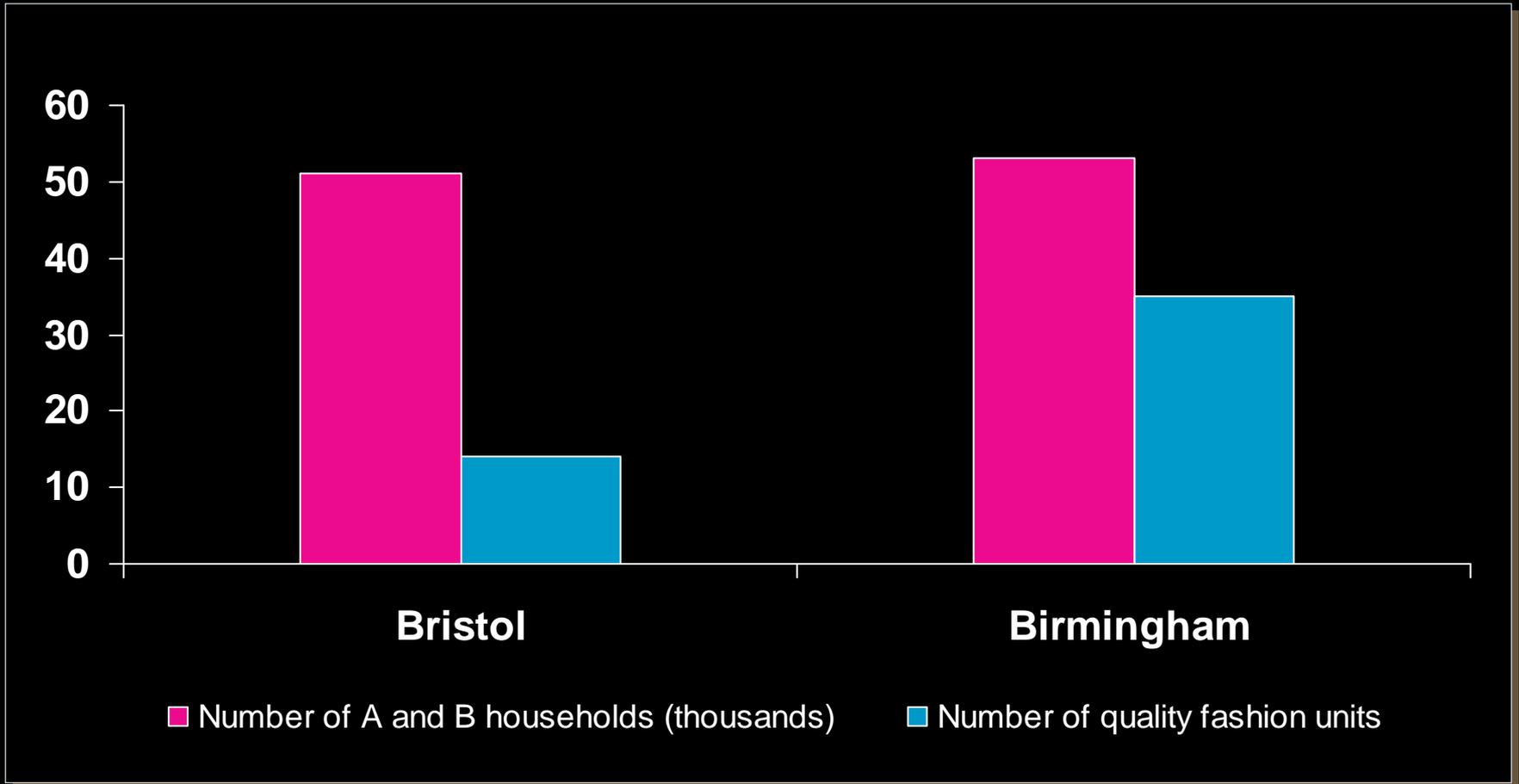


# Princesshay – residential



# Bristol Cabot Circus

# Cabot Circus – the opportunity



# Cabot Circus



# Quakers Friars



# Cardiff

## St David's 2

# View of JLP



# Grand Arcade



# The Hayes

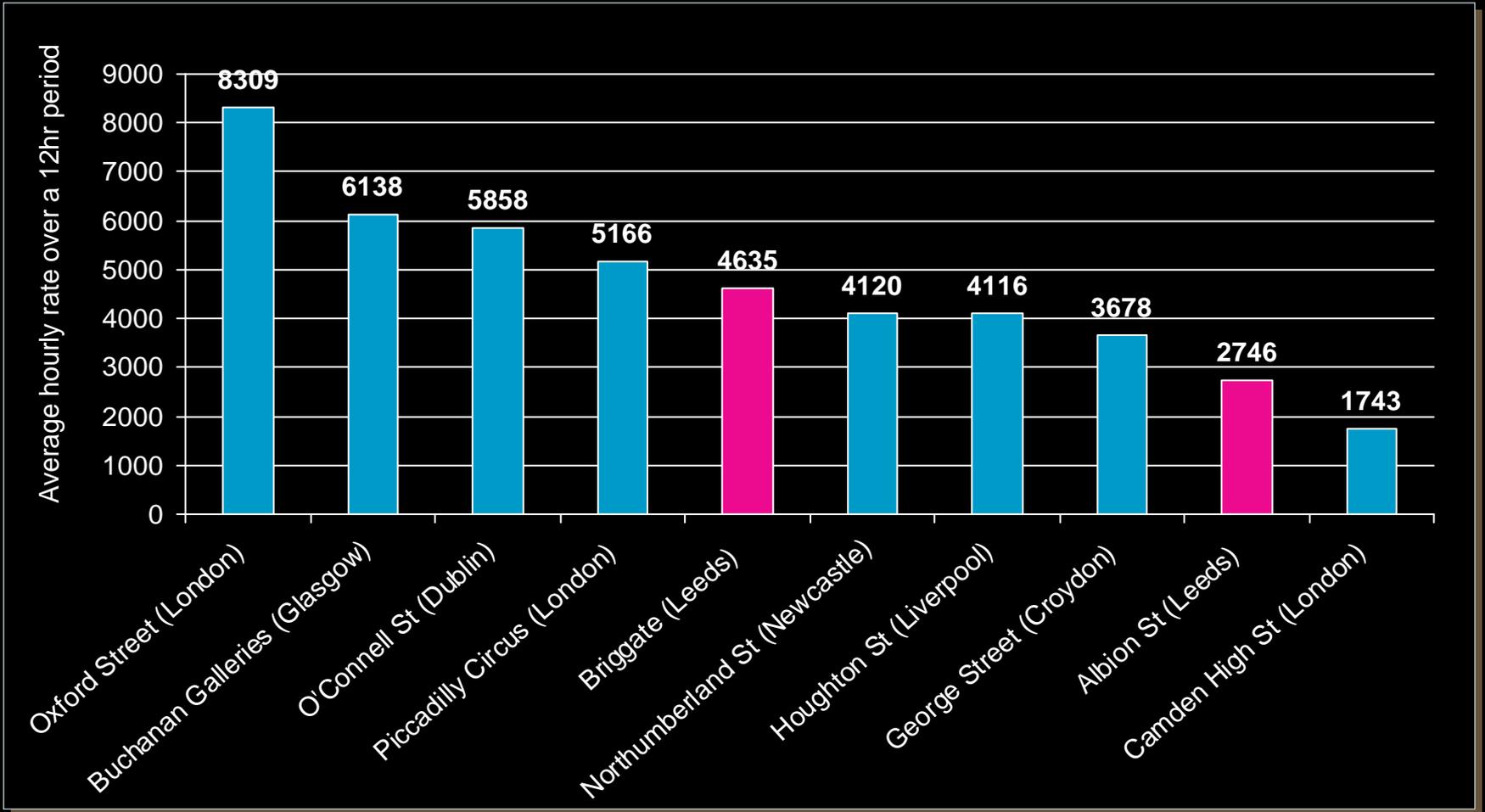


Leeds  
Trinity

# Briggate



# Pedestrian Movement – UK benchmark



# Cinema



# Albion Street – existing



# Albion Street – proposed



# Albion Street - existing



# Albion Street – proposed





# Proposed – bridge link



# Existing entrance



# Proposed entrance



# London One New Change

# View of St Paul's



# View of St Paul's from One New Change



# Aerial view



# Harvest JV Lincoln

# CGI - Lincoln



Chester

# Chester



# Questions and Answers

# Overview of Gunwharf Quays

Mike Davidson



# Introduction

- History/development
- Factors affecting performance
- Asset management
- Financial performance
- Destination marketing
- Customer experience

# HMS VERNON



## Former naval establishment

- 17th c Gunwharf – First Ordnance Yard for Navy
- 1796/1814 Construction of Nelson Gate, Vulcan & Vernon Buildings
- 1919 HMS Vernon – Naval Torpedo School
- 1986 HMS Vernon closed
- 1992 Declared conservation area
- 1996 Planning brief issued by PCC
- 2001 Gunwharf Quays opens to the public

# Complex development

- 4 Schedule Ancient Monument Consents
- 2 Transport and Works Acts
- 2 Harbour Revision Orders
- Interface Agreements – Wightlink & Railtrack
- Land remediation
- Unexploded ordinance
- Raised site by one metre

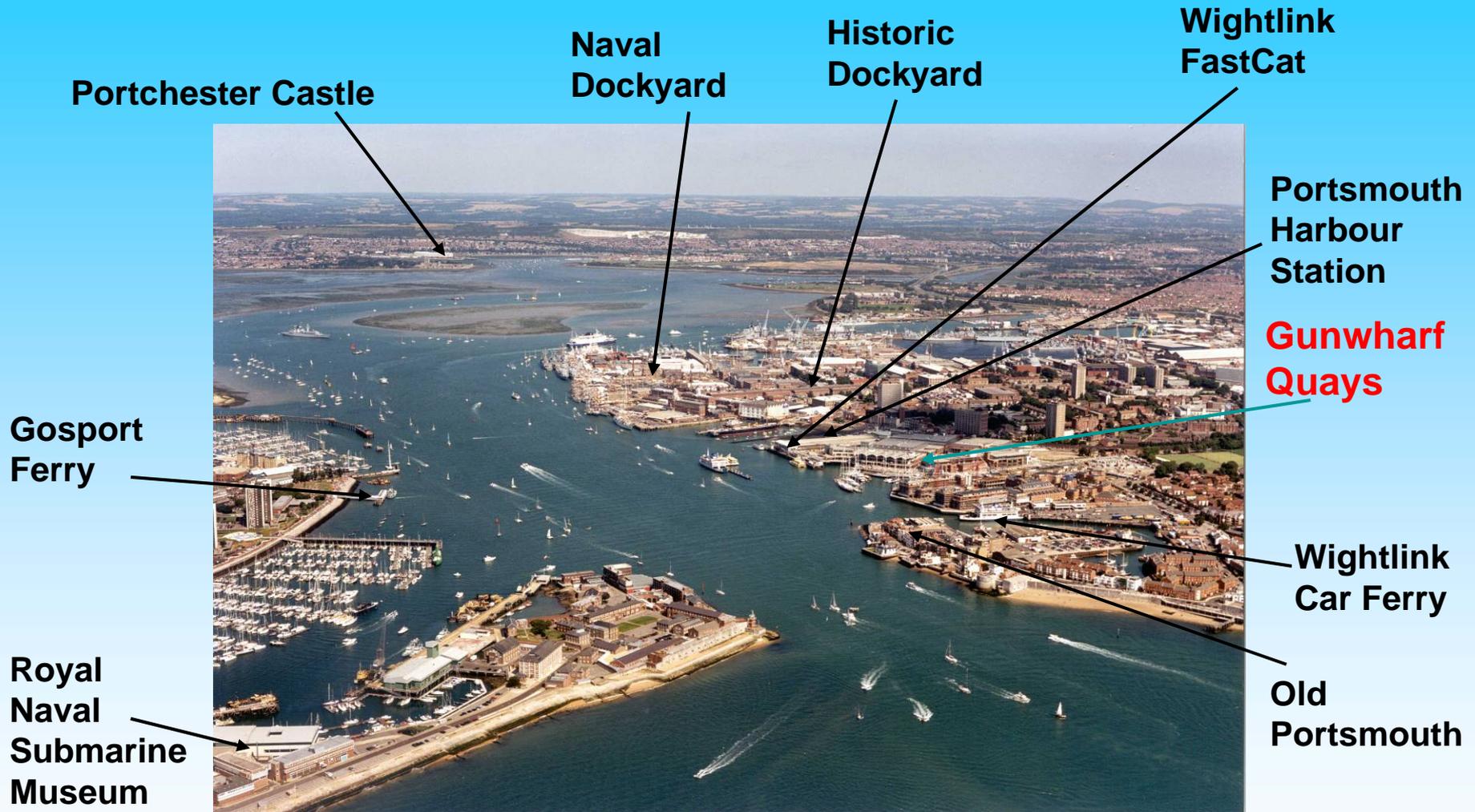
# Work in progress:



# Factors affecting performance

- Location
- Mix of uses
- Lease structure
- Occupier partnership
- Proactive management
- Established brand

# Location



# Mix of uses

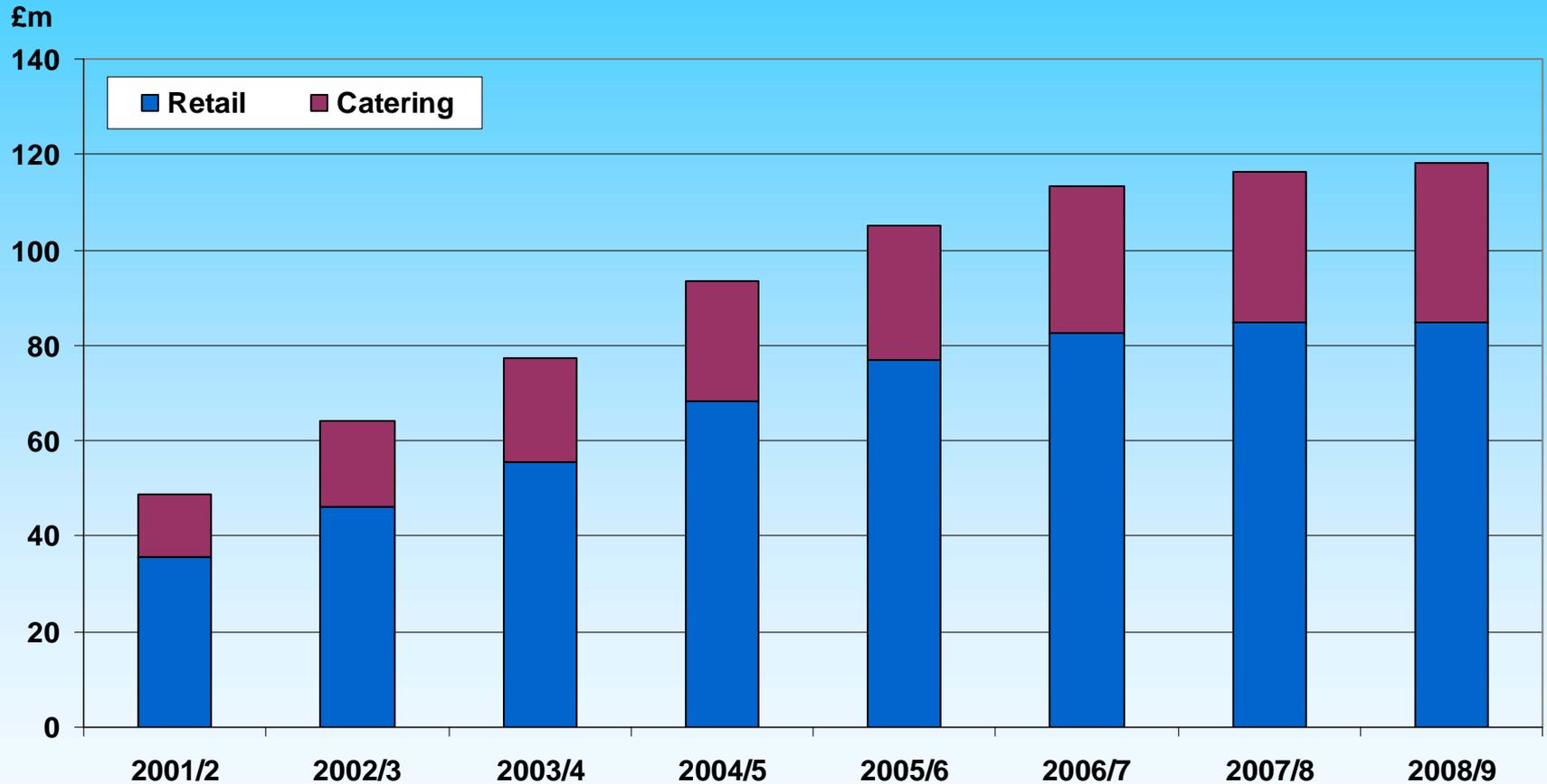
- **Retail** - 229,000 sq ft
- **Leisure** - 151,000 sq ft
- **Bars & Restaurants** - 107,000 sq ft
- **Offices** - 30,000 sq ft
- **Car Park** – 1,532 spaces
- **Berths** – 550metres
- **Holiday Inn Express** – 130 rooms
- **Grosvenor Casino**
- **24/7 Fitness**



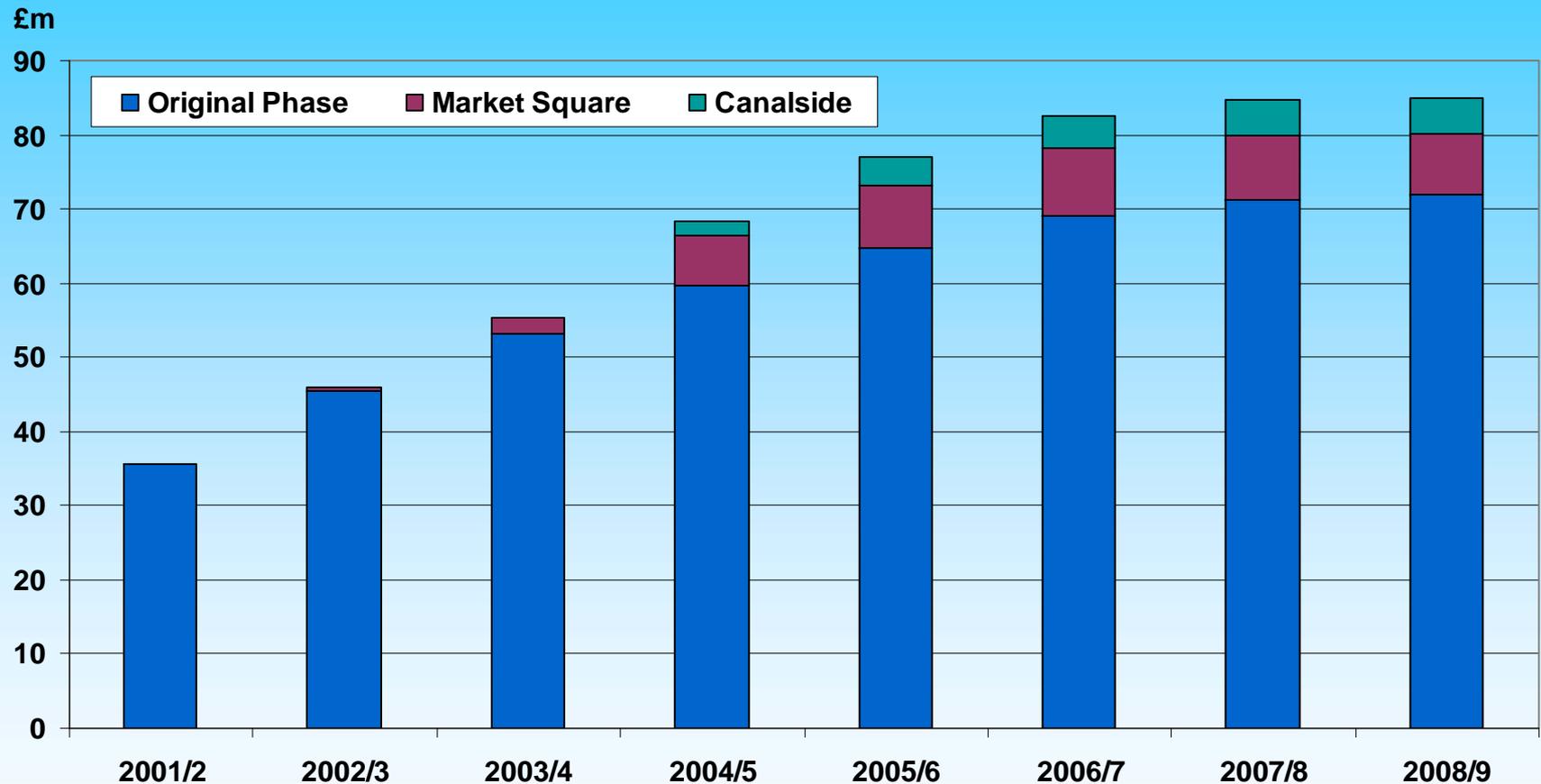
# Lease structures

- Turnover lease (base and top up)
- Outside the Tenant & Landlord Act 1954
- Performance breaks
- Occupier Partnership

# Retail & catering turnover growth



# Retail turnover growth



# Proactive asset management

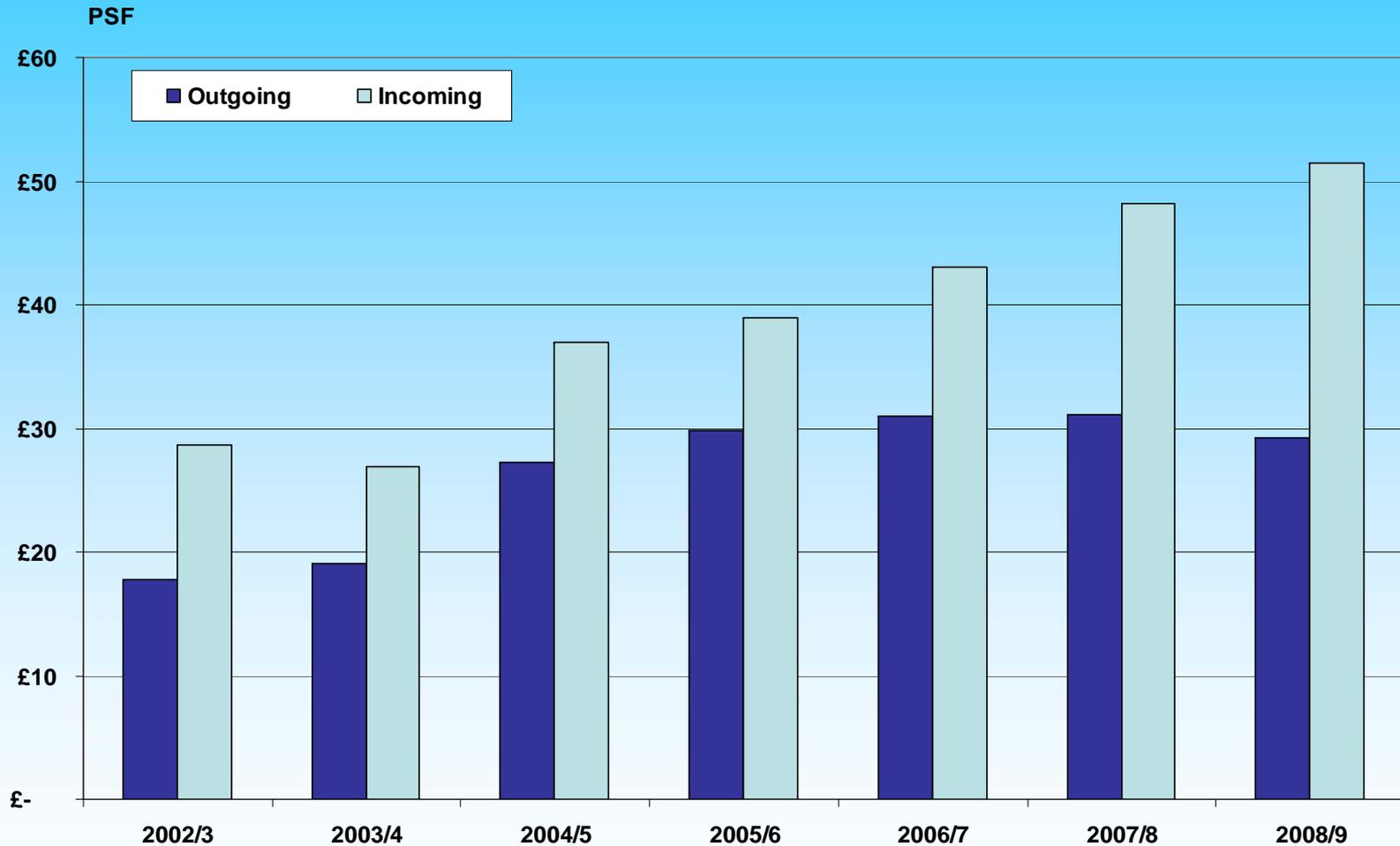
- Asset management tools
  - Sales information
  - Hot zones
  - Viability monitoring
- Retail Liaison Manager
- Refreshing the mix

# Refreshing the mix

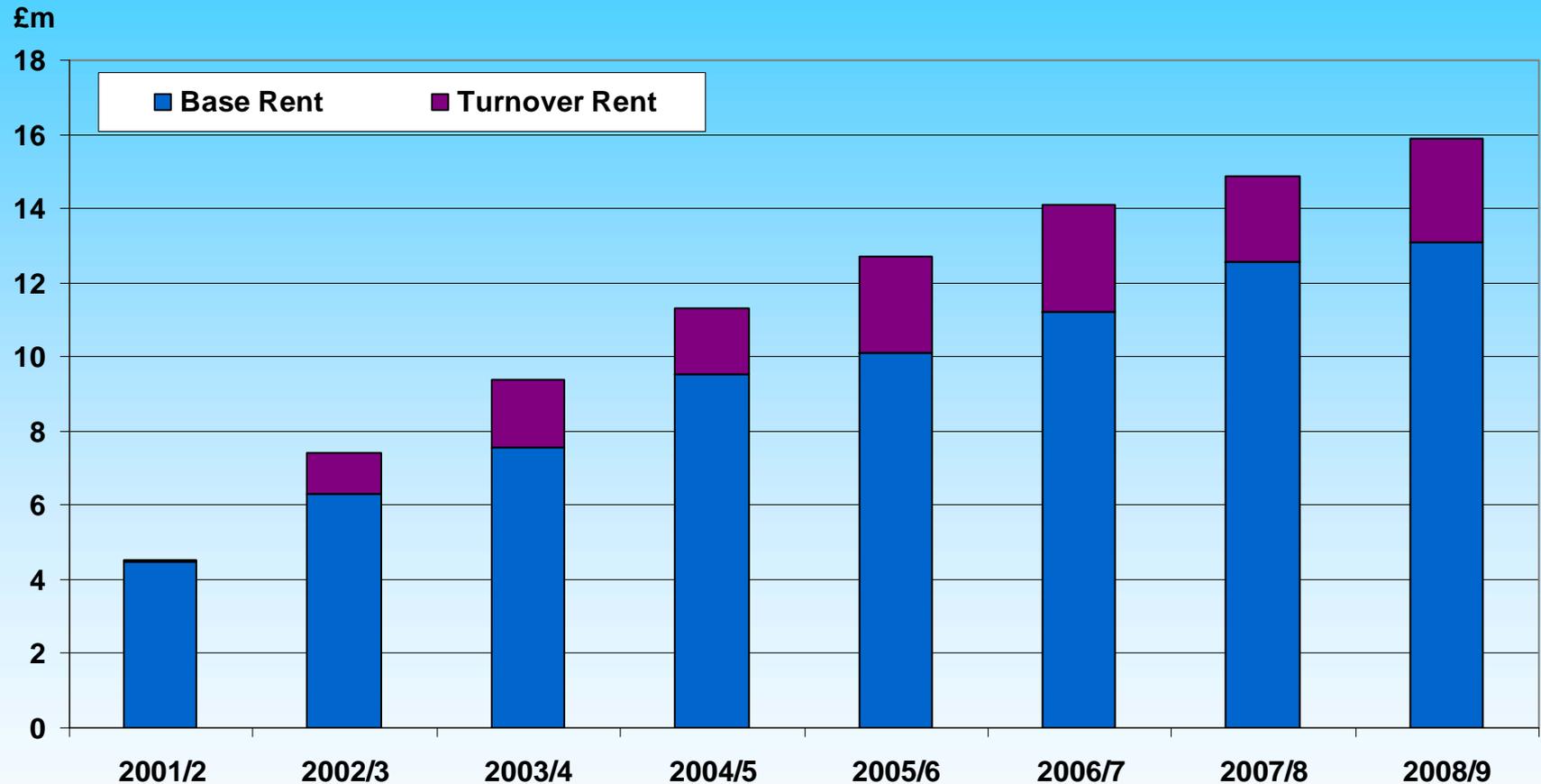


Factory outlet first lettings

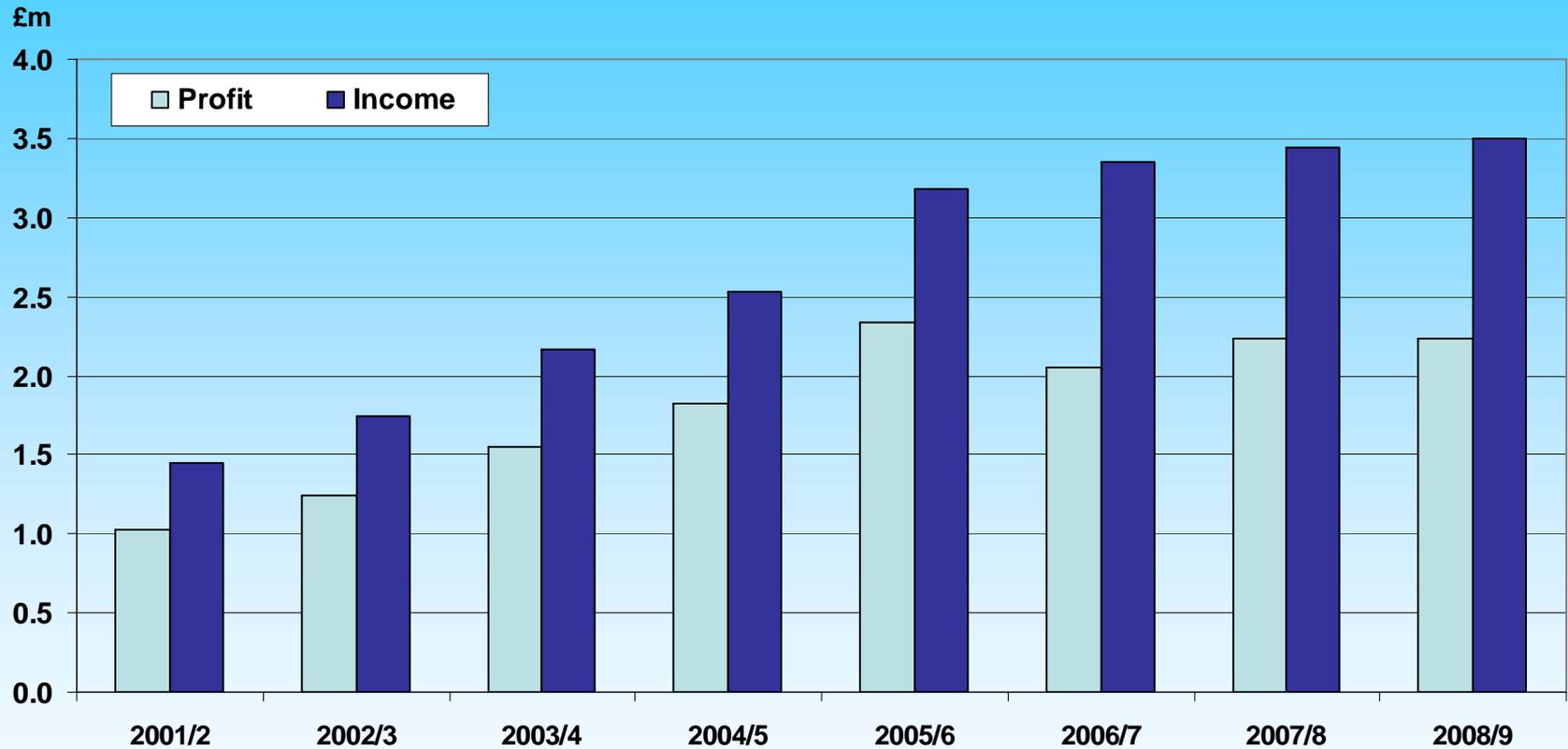
# Adding value – impact of churn on base rent



# Financial performance - rental income split



# Car park performance



# Operational management

- Overcoming challenges
  - Extensive common areas/features
  - Marine environment
  - Complex M&E
  - 24 hour economy
  - Residential restrictions
- Achieving high standards

# Cleaning



# Security

- Community Safety Accreditation Scheme
- Shopwatch Special Constables
- Security Forums and workshops
- On-Site Police Station



# Waste management and recycling



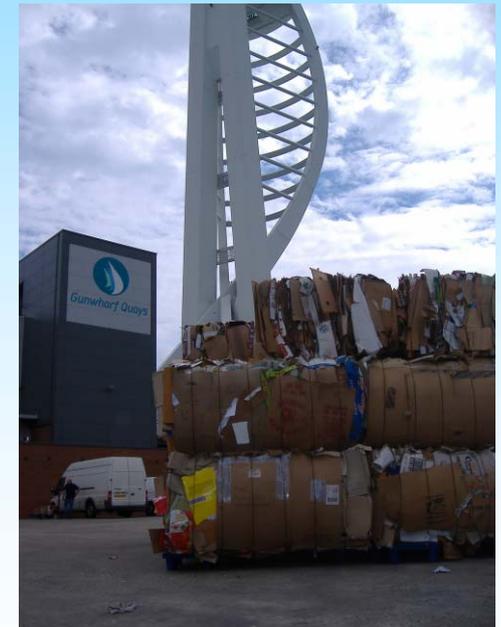
**Gunwharf Quays**  
**REDUCE-REUSE-RECYCLE**



**FREE  
COAT HANGERS**  
PLEASE HELP YOURSELF



PLEASE SUPPORT  
WORLD ENVIRONMENT DAY

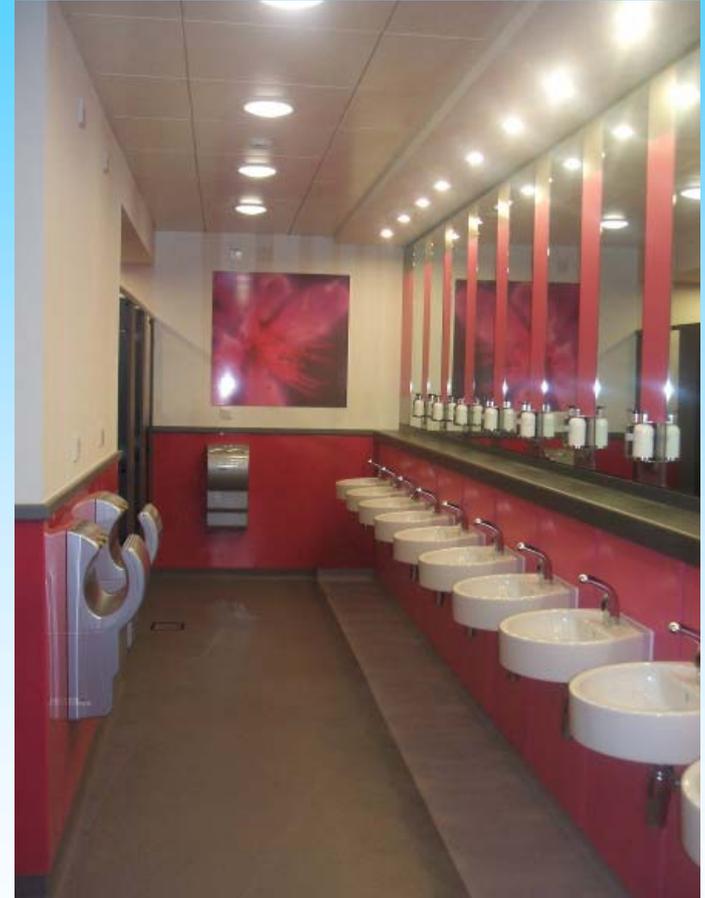


# Continual investment

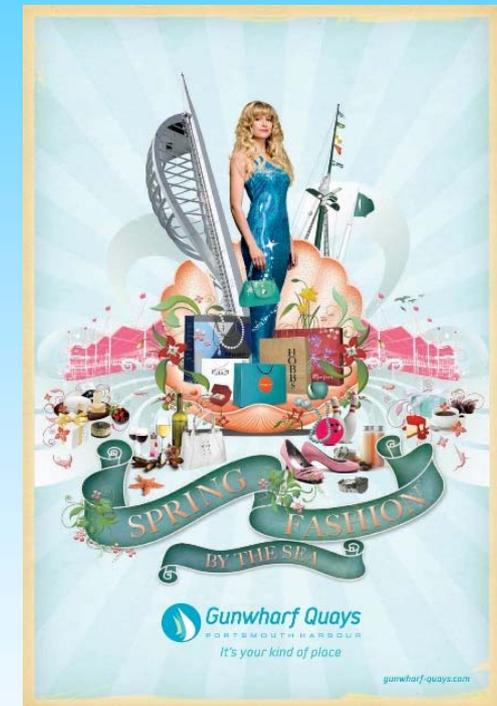
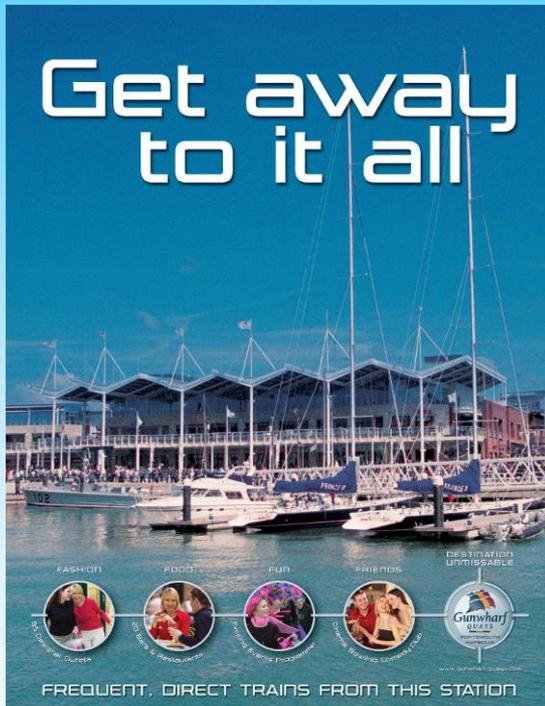
## Washroom facilities



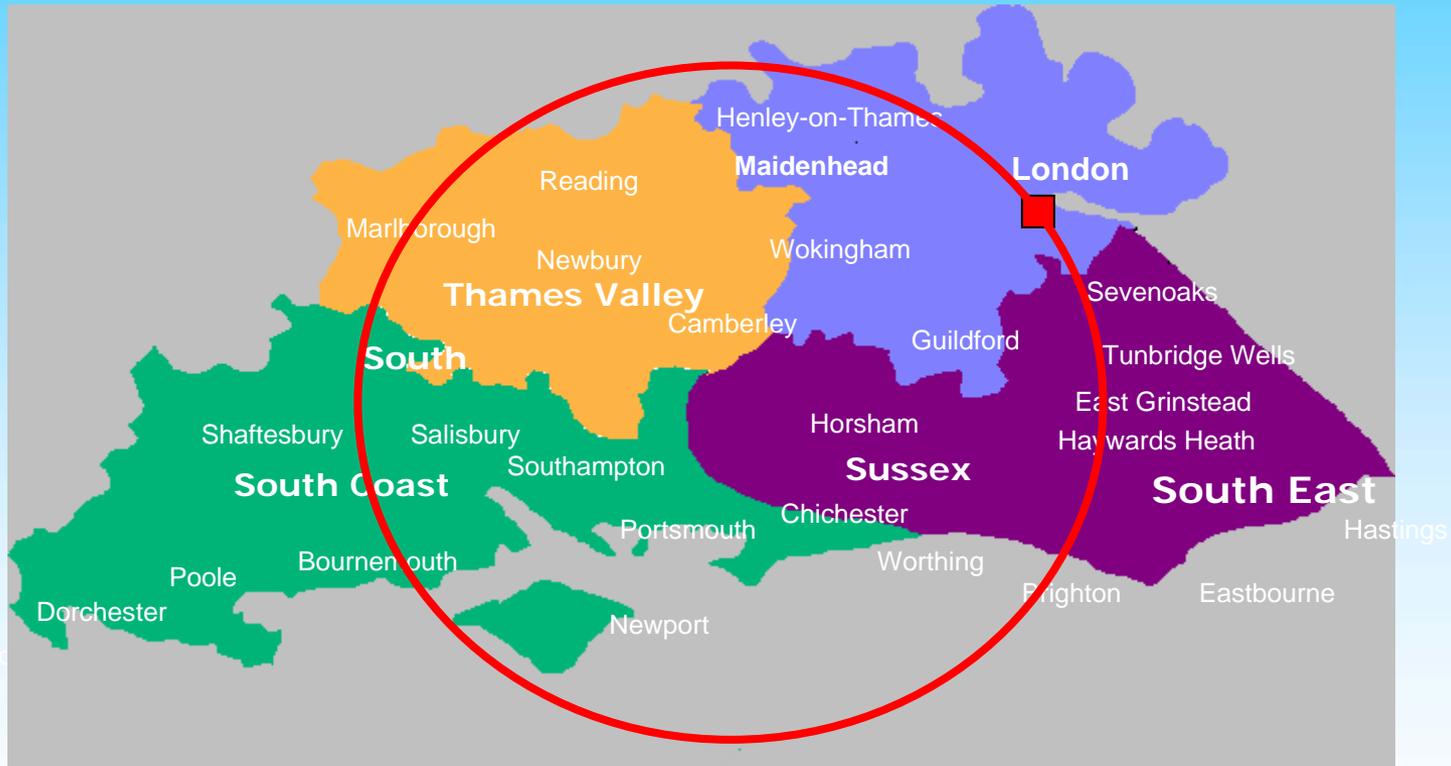
Car  
Park  
office



# Building a destination brand



# Gunwharf Quays catchment map



# Who are Gunwharf Quays visitors?



- 63% female
- 68% ABC1 demographic profile
- 49% come by car
- 84% conversion to spend
- Average dwell time 126 minutes
- Average spend £47.65 on retail



# Events programme



# Major waterfront events



2002: Cutty Sark Tall Ships



2005: Global Challenge



2006: Volvo Ocean Race

# The customer experience



